

Future Intelligence Hub

An AI-powered social innovation and micro-entrepreneurship incubation hub empowering sustainable urban and community development.

1. Vision and Positioning

Future Intelligence Hub (FIH) is an urban innovation infrastructure that connects people, knowledge, resources, and solutions — driving social innovation from concept to implementation through AI and a global partnership network.

It begins from a gap: the opportunities created by AI are expanding faster than the speed at which people can gain access to them — particularly micro-entrepreneurs and local innovators who are excluded from capital, mentorship, and digital tools. This gap cannot be closed through online courses or one-off events alone.

FIH therefore establishes a physical, on-the-ground space in every city or location where it operates — for three reasons.

- First, closing the AI and digital divide requires hands-on, in-person guidance for the learning to truly take hold.
- Second, for solutions to generate real social impact rather than remain on paper, entrepreneurs, mentors, and resource providers need a place to meet repeatedly, build trust, and get things done together.
- Third, innovators understand best the problems of the place they live in every day — solutions that are truly grounded and workable must start from the innovator's own city.

This reflects a deeper conviction: in the age of AI, human connection needs to be redefined — not as aimless socializing, but as connection that produces tangible, real-world outcomes and value.

Education must likewise be repositioned. As AI drives down the cost of acquiring knowledge, what matters is no longer simply what one learns, but whether that learning can be turned into action and outcomes. Education returns to its true purpose — driving personal growth and social progress — only when learning, practice, and creation happen together.

FIH's mission is to ensure that innovators in every city have the capacity to use AI, global knowledge, and local action to solve the problems their city truly faces.

*Connecting People, Knowledge, Resources and Solutions to Build the Future Society —
Powered by AI.*

2. Alignment with UN-Recognized Global Initiatives

FIH is not only a local innovation space — it is an important platform through which global initiatives are implemented at the city level.

The Doha Solutions Platform for Social Development, launched by the World Summit for Social Development, is the United Nations' showcase platform for social innovation solutions. Through its physical spaces and incubation mechanisms, FIH supports multiple initiatives already registered on the Doha Solutions Platform, turning them into concrete action within cities.

FIH currently supports initiatives across the following areas:

- **Youth and Leadership Development** — ID60 Leader for Young Leaders
- **Finance and Capital** — ID62 Capital with Purpose Global Impact Fund; ID88 Youth and Women Financial Literacy and Economic Empowerment Initiative
- **AI and Digital** — ID87 Responsible AI for Business; Responsible Digital for Youth (RDY)
- **Gender and Inclusion** — ID85 GROW; ID175 GROW Woman Care Alliance for Inclusive Enterprises and Merchants

3. Space Functions

3.1 Micro-Entrepreneurship Development (Workshop, Mentorship, Hackathon)

- Problem definition and market insight
- Business model design
- Financial planning and resource management
- Communication and fundraising skills
- Team collaboration and execution

3.2 AI Application and Future-Ready Capabilities

This goes beyond tool-use instruction — it includes technical sponsorship and resource integration through partnerships with major technology companies, ensuring innovators work with AI tools that are genuinely used in industry, rather than tools confined to theory. Beyond the technology itself, FIH places equal emphasis on developing the communication, judgment,

creativity, and leadership capabilities essential to working with AI — helping innovators continuously upskill and reskill.

3.3 Sustainable Development

Aligned with the UN's 17 Sustainable Development Goals (SDGs) — not as a theoretical exercise, but as a practical framework. FIH guides innovators to integrate the SDGs into city-specific solutions that respond directly to their own city's context, building genuine understanding, application, and a responsible business mindset.

3.4 Connecting to Real-World Capital and Opportunity

Centered on Opportunity Day, this function brings together three parallel tracks: banking and financial services, investor matchmaking, and corporate or government funding support.

Opportunity Day is not an endpoint — it is the starting point for a solution's entry into the real world. Depending on the nature of the solution, FIH helps innovators connect to one of several implementation pathways:

- Corporate adoption
- Government pilot programs
- Implementation through social organizations
- Direct company formation

4. Governance Structure and Launch City

- **Global Host:** Global ESG Leadership Organization — responsible for FIH's overall framework, initiative alignment, and cross-city standards
- **Launch Cities:** Bangkok (first launch), Hong Kong, Suzhou (China), and others
- **Local Implementation Partner:** Adam House (Bangkok) — responsible for operating the physical space and local execution
- **Technology Partners:** OpenAI, Lovable, and others

The “Global Host + Local Implementation Partner” model is FIH's framework for scaling: following Bangkok, the same structure can be replicated in the next city, led by a new local partner.

Space and Venue Model: FIH's physical spaces are secured through in-kind sponsorship, sourced from underused commercial space, shared workspaces, corporate venues, or facilities provided by partners. Each city establishes one fixed venue, accommodating approximately 80–100 people, serving as a gathering point for innovators, mentors, corporations, and partners to

collaborate. FIH follows an asset-light, replicable expansion model — “Global Host + Local Implementation Partner + Local Venue Support” — lowering the barrier to cross-city replication.

Core Operating Rhythm: Using the Bangkok launch site as an example, FIH holds at least two Hackathons per year, each two weeks long, as its annual flagship events. The remainder of the year is dedicated to ongoing Workshops, Mentorship, community engagement, corporate matchmaking, and Opportunity Day — adjusted flexibly to each city's needs.

5. Project Advantages

FIH's core advantages can be summarized in six dimensions:

1. Real Education, Real Problems — Knowledge is genuinely applied in the real world; innovators solve real problems within their own cities, not hypothetical exercises confined to classrooms and slide decks
2. Real Resources — Real tools (AI and digital technologies), real mentors (entrepreneurs, investors, and global leaders), and real capital (banks, investors, and support programs) together support the innovation journey
3. Real Standards — FIH aligns with multiple UN-recognized initiatives and the Sustainable Development Goals (SDGs), so solutions follow globally recognized standards rather than self-defined criteria
4. Real Implementation — FIH is backed by multiple long-term UN initiatives, so solutions move beyond Pitch Day and genuinely enter businesses, governments, and communities — gaining sustained, lasting impact rather than a one-time spotlight
5. A Real Global Stage — Through the Global ESG Leadership Organization, the Doha Solutions Platform, and platforms within the UN system, outstanding solutions have the opportunity to move from city to world and be seen globally
6. Real People, Real Participation — With AI as an enabler, innovation is no longer the exclusive domain of technical specialists. FIH breaks down the old assumption that hackathons are only for engineers, making social innovation genuinely open to everyone — from age 6 to 60

6. Operating Funding Sources

FIH operates on a multi-stakeholder co-creation model. Partners may participate according to their role, including as venue providers, funding supporters, technology partners, mentor networks, or solution adopters — jointly advancing the implementation of urban innovation.

FIH is entirely free for innovators.

To ensure that any innovator with potential can participate, FIH adopts a Multi-Stakeholder Funding Model, with operations jointly supported by the public sector, corporations, foundations, technology partners, and local implementation partners.

Primary funding sources include:

1. Corporate Sponsorship and Naming Partnerships — Corporations can participate through Corporate Social Responsibility (CSR) initiatives, sponsoring space operations, themed Workshops, Mentorship, or Opportunity Day, in exchange for priority access to high-potential innovators and solutions.
2. Government Contracts and Public Funding — Local governments may treat FIH as part of their urban innovation infrastructure, jointly advancing city-level innovation through venue support, project contracts, or grant programs.
3. Foundation and Philanthropic Funding — Connecting with the support programs of international and local foundations to fund innovator development, social innovation incubation, and space operations.
4. Technology and Resource Sponsorship — AI and technology partners provide tools, cloud services, technical support, or compute resources, lowering both the access threshold for innovators and overall operating costs.
5. Local Implementation Partner Contributions — Local implementation partners in each city jointly bear part of the operating costs, venue resources, and local network-building work. For example, the Bangkok launch site is supported by Adam House through local space and resource integration.

FIH's core philosophy is to lower the barrier to innovation, not to raise the barrier to participation. Innovators are not required to pay membership fees, tuition, or residency fees to receive mentorship, tools, knowledge, and resource support. FIH believes that genuinely valuable social innovation should never be excluded on the basis of an individual's financial means.

7. Returns for Partners

- Priority access to high-potential innovators and solutions
- Brand and technology exposure through Workshops, Hackathons, and Opportunity Day
- Concrete impact data that can be incorporated into the partner's own ESG/CSR reporting
- International visibility through the Doha Solutions Platform and platforms within the UN system
- Early access to, and participation in, scalable city solutions and micro-entrepreneurial teams

- For banking partners: access to a pool of trained candidates whose solutions have already been validated by corporate adoption
- For high-performing innovator teams: the option to convert space usage into long-term office tenancy as needed

8. Impact and Quantitative Metrics

FIH treats the Solution Implementation Rate as its core success metric, with the remaining indicators serving as a supporting measurement system.

Number of Cities Expanded

Expand to 8 cities within three years: Bangkok, Hong Kong, Suzhou, Shanghai, Dubai, London, Taipei, and Manila.

AI and Innovation Capability Adoption

Approximately 2,000–5,000 AI and innovation capability users trained per city per year.

City Solutions and Entrepreneurial Outcomes

Approximately 30 sustainable city solutions produced per city per year.

Solution Implementation Rate

At least 30% of city solutions advance into corporate adoption, government pilot programs, social organization implementation, or formal company formation.

Cross-City Replication Rate

At least 20% of city solutions are replicated or adopted in other cities each year.

Real Adoption Count

At least 30% of city solutions remain in active operation in real-world settings for more than 6–12 months.

Resource Reinforcement Rate

At least 10% of successful cases — entrepreneurs, corporations, or cities — return to the system each year as mentors, funders, or city partners.

All impact data follows a unified framework, with cross-city standardization verified by the Global Host.

FIH will ultimately form a cross-city network for social innovation, composed of multiple physical innovation spaces and urban solution systems, continuously producing implementable social innovation solutions — an engine.

Annual Impact Report

FIH will publish an annual City Innovation Impact Report, compiled and released by the Global ESG Leadership Organization.

The report will be based on the quantitative indicators of each city, including:

- City expansion and operational status
- AI and innovation capability development outcomes
- Number of city solutions produced
- Solution implementation rate
- Cross-city replication rate
- Real adoption count
- Resource reinforcement rate

The report is intended to provide a cross-city, comparable, and trackable social innovation data framework, serving as a reference for corporations, governments, and foundations in evaluating the effectiveness of their urban innovation investments.

Future Intelligence Hub is not another startup competition, training program, or co-working space. It is an urban innovation infrastructure where people, knowledge, resources, and solutions continuously co-build and co-create for long-term, shared growth, co-learning, validation, and real-world implementation.

Future Intelligence Hub

以 AI 驅動社會創新與微創業孵化，賦能永續城市與社區發展。

一、願景與定位

Future Intelligence Hub (FIH) 是一套連結人才、知識、資源與解方的城市創新基礎設施 (Innovation Infrastructure)，透過 AI 與全球合作網絡，推動社會創新從構想到落地。

它的起點是一個落差：AI 帶來的機會正在快速擴張，但能力、資源與舞台的取得速度遠遠跟不上——尤其是被排除在資本、導師與數位工具之外的微型創業者與在地創新者。這個落差，無法單靠線上課程或單次活動補上。

FIH 因此選擇在每一個落地的城市或地點，建立一座實體進駐的空間——理由有三個：第一，AI 與數位能力的落差，需要有人在現場手把手帶，才能真正內化；第二，要讓解方真正對社會產生影響力，而不只是停留在紙上方案，創業者、導師與資源方需要一個能持續碰面、累積信任、共同把事情做出來的現場；第三，創新者最了解的問題，往往是自己每天生活的地方——從自己所在的城市出發，才能提出真正貼地、真實可行的解方。

這背後反映的是一個更根本的判斷：在 AI 時代，人與人的連結需要被重新定義——不是無意義的社交，而是能共同創造可以在真實世界中落地、看得見的成果與價值。

教育同樣需要重新定位。在 AI 的輔助下，知識取得的成本正快速下降，真正重要的不再只是學會什麼，而是能否將所學轉化為行動與成果。當學習、實踐與創造同步發生時，教育才能真正回到推動個人成長與社會進步的本質。

FIH 的使命，是讓每一個城市的創新者，都有能力運用 AI、全球知識與在地行動，解決自己城市真正面臨的問題。

以 AI 驅動人才、知識、資源與解方的連結，共同建構未來社會。

二、聯合國認可國際倡議框架對接

FIH 不只是地方創新空間，更是國際倡議進入城市的重要落地平台。

世界社會發展高峰會 (World Summit for Social Development) 所推動的 Doha Solutions Platform for Social Development，是聯合國社會創新的解決方案展示平台。FIH 透過自己的實體

空間與孵化機制，支持多項已在 Doha Solutions Platform 登記的倡議，落地成為城市裡的具體行動。

FIH 目前支持的倡議，涵蓋以下幾個方向：

- 青年與領袖培力——ID60 Leader for Young Leaders
- 金融與資本——ID62 Capital with Purpose Global Impact Fund、ID88 Youth and Women Financial Literacy and Economic Empowerment Initiative
- AI 與數位——ID87 Responsible AI for Business、Responsible Digital for Youth (RDY)
- 性別與包容——ID85 《GROW》、ID175 《GROW Woman Care Alliance for Inclusive Enterprises and Merchants》

三、空間功能

1. 微創業培育（Workshop, Mentorship, Hackathon）

- 問題定義與市場洞察
- 商業模式設計
- 財務規劃與資源管理
- 溝通表達力與募資能力
- 團隊協作與執行力

2. AI 應用與未來能力

不只是工具操作的教學，更包含與科技巨頭合作帶來的技術贊助與資源插入——讓創新者使用的是業界真實的 AI 工具，而不是停留在理論層次。在 AI 技術之外，FIH 同時著重培養創新者運用 AI 時不可或缺的表達力、判斷力、創造力與領導力，協助創新者持續升級（Upskill）與轉型（Reskill）。

3. 永續發展

對接聯合國 SDGs 17 項目標，不再是紙上談兵——引導創新者針對自己所在的城市，結合 SDGs 發展出具體對應的城市解方，深度理解與運用，並建立負責任的商業思維。

4. 連結真實世界的資金與機會

以 Opportunity Day 為主要場合，銀行金融服務、投資人對接、企業與政府支持資助，三條線並行銜接。

Opportunity Day 並非終點，而是解方進入真實世界的起點。根據解方性質，FIH 將協助創新者銜接不同的落地路徑：

- 企業採用
- 政府試點
- 社會組織落地
- 直接成立公司

四、治理架構與首發城市

- **全球主辦：**Global ESG Leadership Organization——負責 FIH 整體架構、倡議對接、跨城市標準
- **落地城市：**曼谷（首發）、香港、蘇州（中國）等
- **在地執行夥伴：**Adam House（曼谷）——負責實體空間營運與在地執行
- **技術合作夥伴：**OpenAI、Lovable 等

「全球主辦 + 在地執行夥伴」是 FIH 的複製模式：曼谷之後，同樣架構可複製到下一個城市，由新的在地夥伴接手執行。

場地與空間模式：FIH 的實體空間以實物贊助（In-Kind Sponsorship）方式取得，來源包含閒置商業空間、共享空間、企業場地或合作夥伴提供之設施。每個城市設置一個固定駐點，可容納約 80–100 人，作為創新者、導師、企業與合作夥伴交流協作的據點。FIH 採輕資產、可複製的拓展模式：「全球主辦 + 在地執行夥伴 + 在地空間支持」，降低跨城市複製的門檻。

基本營運節奏：以曼谷首發據點為例，FIH 每年至少舉辦兩次、各為期兩週的 Hackathon，作為年度重點活動；其餘時間持續進行 Workshop、Mentorship、社群交流、企業媒合與 Opportunity Day，依各城市需求彈性調整。

五、項目優勢

FIH 的核心優勢，可歸納為以下六個面向：

1. **真實教育與真實問題——知識在真實世界裡被真實運用**，創新者解決的是自己城市中的真實問題，而非教室裡的虛構題目與 PPT

2. 真實資源——真實的工具（AI 與數位工具）、真實的導師（企業家、投資人、全球領袖）、真實的資金（銀行、投資人、支持計畫），三者共同支撐創業歷程
3. 真實標準——FIH 對接聯合國多項認可倡議與永續發展框架（SDGs），讓解方依循的不是自訂規格，而是全球公認的標準
4. 真實落地——FIH 是聯合國多項倡議支持的長期項目，不再只是停留在 Pitch Day，而是讓解方真正走入企業、政府與社區，獲得長期持續的影響力，而非一次性的曝光
5. 真實國際舞台——透過 Global ESG Leadership Organization、Doha Solutions Platform 與聯合國體系相關平台，優秀解方有機會從城市走向世界，被世界看見
6. 真實人群與參與——在 AI 的輔助下，創新不再是少數科技人才的專利，FIH 打破過去 Hackathon 僅限工程背景者參與的局限，讓社會創新與解方真正屬於每一個人，從 6 歲到 60 歲都能參與

六、營運資金來源

FIH 以多方共創模式運作，合作夥伴可依其角色參與包括：城市場域提供者、資金支持者、技術合作方、導師網絡或解方採用方，共同推動城市創新落地。

FIH 對創新者完全免費。

為確保任何有潛力的在地創新者都能參與，FIH 採取多元資金來源模式（Multi-Stakeholder Funding Model），由公共部門、企業、基金會、技術夥伴與在地執行夥伴共同支持營運。

主要資金來源包括：

1. 企業贊助與冠名合作——企業可透過企業社會責任（CSR）投入，贊助空間營運、主題工作坊（Workshop）、導師（Mentorship）或 Opportunity Day 等方式參與，並優先接觸具潛力的創新人才與解決方案。
2. 政府委託與公共補助——地方政府可將 FIH 視為城市創新基礎設施的一部分，透過場地支持、專案委託或補助計畫共同推動城市創新發展。
3. 基金會與公益資助——對接國際與在地基金會的支持計畫，用於支持創新者培育、社會創新專案孵化與空間營運。
4. 技術與資源贊助——AI 與科技夥伴提供工具、雲端服務、技術支援或算力資源，降低創新者使用門檻與整體營運成本。
5. 在地執行夥伴投入——各城市的在地執行夥伴共同承擔部分營運成本、場地資源與在地網絡建置工作。例如曼谷首發據點由 Adam House 提供在地空間與資源整合支持。

FIH 的核心理念是降低創新門檻，而非提高參與門檻。因此，創新者不需要支付會員費、學費或進駐費，即可獲得導師、工具、知識與資源支持。FIH 相信，真正有價值的社會創新不應因個人財務能力而被排除在外。

七、合作夥伴可獲得的回報

- 優先接觸具潛力的創新人才與解決方案
- 將品牌與技術曝光於 Workshop、Hackathon 與 Opportunity Day 等場合
- 取得可納入自身 ESG/CSR 報告的具體影響力數據
- 透過 Doha Solutions Platform 與聯合國體系相關平台，獲得國際能見度
- 提早接觸並參與具規模化潛力的城市解方與微型創業團隊
- 銀行合作夥伴可接觸到一批已受訓、解方獲企業驗證的優質潛在客戶
- 表現優異的創新團隊，可依需求將空間轉化為長期租借辦公室

八、影響力與量化指標

FIH 以「解方落地率」作為核心成功指標，其餘指標作為支撐性衡量系統。

城市拓展數量

三年內拓展至 8 個城市：曼谷、香港、蘇州、上海、杜拜、倫敦、台北、馬尼拉。

AI 與創新能力普及

每個城市每年培育約 2,000–5,000 名 AI 與創新能力使用者。

城市解方與創業成果

每個城市每年產出約 30 個可持續運作的城市解方。

解方落地率

至少 30% 的城市解方進入企業採用、政府試點、社會組織執行或正式成立公司。

跨城市擴散率

每年至少 20% 的城市解方，會在其他城市被複製或採用。

真實採用數

每年至少 30% 的城市解方，進入持續運作超過 6–12 個月的真實場景。

資源回流率

每年至少 10% 的成功案例（創業者、企業、城市），會回流成為導師、資金提供者或城市合作夥伴。

所有影響力數據採用統一框架，由全球主辦單位進行跨城市標準化驗證。

FIH 最終將形成一個跨城市的社會創新網絡，由多個實體創新空間與城市解方系統構成，持續輸出可落地的社會創新方案——一個引擎。

年度影響力報告（Impact Report）

FIH 每年將發布《城市創新影響力報告》，由 Global ESG Leadership Organization 負責彙整與對外發布。

報告內容將基於各城市的量化指標，包括：

- 城市拓展與運作狀況
- AI 與創新能力培育成果
- 城市解方產出數量
- 解方落地率
- 跨城市擴散率
- 真實採用數
- 資源回流率

該報告旨在提供一個跨城市、可比較、可追蹤的社會創新數據框架，作為企業、政府與基金會評估城市創新投入成效的參考依據。

Future Intelligence Hub 並非另一個創業競賽、培訓課程或共享空間，而是一套讓人才、知識、資源與解方持續匯聚、共生共創共好共學、驗證與落地的城市創新基礎設施。